



Small Arms Survey
Maison de la Paix 2E
Chemin Eugène-Rigot 2
CP 1672 - 1211 Geneva 1, Switzerland
t +41 22 908 5777 f +41 22 732 2738
e sas@smallarmssurvey.org w www.smallarmssurvey.org



CALL FOR EXPRESSIONS OF INTEREST: Independent Evaluation of the Security Assessment in North Africa Project, Phase II, July 2015 – June 2018

(1) THE SANA PROJECT – PHASE II

Introduction

The Security Assessment in North Africa ([SANA](#)) is a multi-year project of the [Small Arms Survey](#) in North Africa and the Sahel-Sahara region. The overall project goal is to contribute to a more secure environment by enhancing knowledge on the core themes of small arms trafficking, armed violence, armed actors, and related measures and programmes. Policy-makers, practitioners, researchers, and journalists engaged in the region are the project's main stakeholders.

The first phase of the project, up to June 2015, successfully established SANA as a primary source of reliable information, analysis, and training.

Phase II of SANA is building on the achievements of the first phase and lessons learned. SANA continues to provide reliable information and analysis through the publication and dissemination of regular in-depth reports on the core themes in the five North African countries and in the neighboring Sahel-Sahara region.

Background

The increasing availability and circulation of small arms and light weapons and border insecurity are worrying effects of the uprisings and conflicts that have affected North Africa in recent years. Libya's vast small arms arsenal has been dispersed, both within the country and beyond. These weapons have helped fuel other conflicts, including in Mali and Syria, while security conditions remain challenging or are deteriorating in parts of Libya and in neighboring areas. Libya has since evolved into an important regional trafficking hub and a variety of non-state actors—including civilians, armed groups, and criminal groups—now hold and use small arms and light weapons. Cross-border flows between the North African and Sahara-Sahel states are of particular concern, and control over these traditional trade and smuggling routes has become a source of competition between different armed actors. The complex and volatile regional environment complicates the task of policy-makers and organizations seeking to improve security at the national and local levels. Access to reliable



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empirical information and analysis is particularly important for the design of appropriate policies and programmes to tackle these challenges; yet, only a few organizations are currently able to generate this nuanced and reliable analysis.

Geographical scope and target groups

SANA is primarily concerned with trafficking in small arms, movements of armed groups, and armed violence affecting North African countries (Algeria, Egypt, Libya, Morocco, and Tunisia) and considers these issues from a transnational perspective.

The project targets all relevant actors who work to improve security conditions in North Africa. They include governments in the region, donors, international organizations, non-governmental organisations, local civil society organizations, analysts and think tanks, and journalists. Some parts of North Africa have witnessed an increased opening of the media landscape, and the creation of new think tanks and research facilities. SANA serves as a resource centre on armed violence and small arms and light weapons, and encourages journalists and researchers to produce reports and studies using data collected in line with rigorous professional standards.

(2) PURPOSE OF THE EVALUATION

This is the second evaluation of the multi-year SANA project, whose work has been largely supported by the Government of the Netherlands. The evaluation will take place in parallel with the next annual SANA Expert Coordination Meeting, which brings together relevant field experts and established SANA contributors to review the previous year's progress and identify emerging trends and new areas of research. The meeting, planned for March 2018, will be held in Tunis, Tunisia. Attendance by the evaluator(s) will facilitate direct access to a number of project stakeholders and provide the opportunity for the evaluator(s) to directly contact relevant Tunis-based actors. The evaluator(s) will also be able to gain insight into the inner workings of the SANA project through contact with our expert network and exposure to the discussions during the meeting.

The evaluation should consider broad questions about quality (e.g. of research content, of activities implemented) and identify any improvements made to the project since the evaluation of Phase I work. A key question from the previous evaluation about the relevant audience being reached should be revisited, and an assessment made whether the project has



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led to observable outcomes (i.e. changes by the stakeholders in their work due to the project) and related impacts at the local, regional, and/or international levels. The use of Outcome Harvesting methods is suggested, but other well-justified approaches can be considered.

Evaluation respondents will include the project's diverse international and local stakeholders and partners. Contact with non-Tunis-based respondents will be via email, phone, and/or videoconferencing.

The evaluator (or team) will be fully briefed and have access to all relevant project documents. They will be expected to include gender as a consideration in the evaluation, and will work together with the Survey in developing the final Terms of Reference and the evaluation questions, as the first part of the contract.

(3) INTENDED USERS OF THE EVALUATION

Primary intended users are the Government of the Netherlands (main donor) and the Small Arms Survey (implementer), to inform planning and potential future funding for the next phase(s) of this long-term project, and to assess evidence that the current second phase is delivering long-term changes to people's lives.

Expressions of interest are invited from qualified evaluators or teams with the following language skills: written and spoken English (fluent/native) and spoken French (competent). Verbal proficiency in Arabic, as a third language, would be a significant advantage. Please send your CV to the email address below, including details of recent relevant evaluation work and two referees, and a short note explaining in 500 -1000 words why you are interested in, and why you qualify for, this assignment.

Total funding for this evaluation work, including all costs, travel, and accommodation, is limited to 15,000 Euro so the scope and depth is limited to this resource level.

The address for expressions of interest or questions is: MEL@smallarmssurvey.org

Deadline for receipt of your documents is midnight Geneva time (CET) on 18th December 2017.